Fortune ® 500 Scorecard Analysis

Greenhouse Gas Emissions (Median, in Millions of Metric

Recycled Waste (Median, in Thousands of Metric Tons)

Offers Products Addressing Climate Change (Proxy for

Water Use (Median, in Millions of Cubic Meters)

Offers Water Policy (%)

Customer welfare) (%)

Offers Waste Reduction Policy (%)

People (Employees, Communities)

Performance snapshot of CECP companies versus Fortune ® 500

The increasing interest in Environmental, Social, and Governance (ESG) metrics is reflected in the following Strategic Scorecard. This tool helps evidence how the private sector aims to improve their performance among an increasing number of ESG indicators. Particularly, CECP companies showed strong financial performance, higher allocations of their Pre-Tax Profit into societal investment, as well as cleaner and more environmentally friendly corporate policies. These improvements happen within a

more inclusive context that seeks more representation of women, and incorporation of ESG and sustainability incentives among senior management.



Performance (Financial)			FY2017	Delta ∆ in green
Revenues (Median, in US\$ Billions)	CECP companies	17.7	18.3	3.4%
	All other Fortune ® 500 companies	9.2	10.2	10.6%
EBITDA (Median, in US\$ Billions)	CECP companies	3.3	3.5	6.0%
	All other Fortune ® 500 companies	1.4	1.5	9.7%
EBITDA to Revenue (Median, Ratio)	CECP companies	21.3	21.4	0.6%
	All other Fortune ® 500 companies	13.5	14.0	3.8%
ENTERPRISE VALUE/EBITDA (Median, %)	CECP companies	12.4	11.5	-0.8 pp
	All other Fortune ® 500 companies	11.0	10.5	-0.5 pp
Return on Invested Capital (Median, %)	CECP companies	7.8	7.8	+0.1 pp
	All other Fortune ® 500 companies	8.0	8.5	+0.6 pp
Market Capitalization (Median, in US\$ Billions)	CECP companies	32.5	38.8	19.3%
	All other Fortune ® 500 companies	11.0	13.3	21.1%
Planet (Resource Use)		FY2016	FY2017	Favorable Delta ∆ in

CECP companies

CECP companies

CECP companies

CECP companies

CECP companies

CECP companies

All other Fortune ® 500 companies

0.9

TBD**

TBD*

68.2

55.4

TBD**

TBD**

75.6

65.5

1.6

FY2016

High value of CECP copmanies: Higher absolute value of Market

Cap. EV/EBITDA, EBITDA and Revenue for CECP companies in FY 2017 compared to all other

+19 3%

Growth rate of Market Cap for CECP companies.

CECP caring for the
Environment:

green

-0.8%

TBD**

TBD**

16.7%

-6.5%

TBD**

TBD**

6.7 pp

-1.7 pp

-0.4 pp

-0.4 pp Favorable

Delta A in green

0.9

TBD**

TBD**

79 5

TBD**

TBD**

82.2

1.6

ss Green House Gas Emitions more companies offering Water Policies, more companies offering Waste Reduction policies among CECP companies than all

+16.7 pp

Percentage points of increase in terms of companies having Water Policies in place

CECP companies investing more in society:

More Total Giving and more To Giving as a % of Pre-Tax Profits among CECP compa

\$30.1 Million

Median of Total Giving amor CECP companies in FY 2017.

CECP companies putting more Governance Policies in place: More CSR/Sustainability

Committees and Social Supply Chain Risk Management policies than all other companies.

+6.2 pp

Percentage points of increase in terms of companies having a Social Supply Chain Risk

Employee Turnover (Average, %)	CECP companies	IRD**	IBD**	IRD**
	All other Fortune ® 500 companies	TBD**	TBD**	TBD**
Total Giving (Median, in US\$ Millions)	CECP companies in the Fortune ® 500*	28.2	30.1	6.5%
	All other Fortune ® 500 companies	23.4	29.6	26.1%
Total Giving as a % of Pre-Tax Profit (Median, %)	CECP companies in the Fortune ® 500*	1.0	1.0	0.0 pp
Total diving as a soft re rax ribit (wedian, so)	All other Fortune ® 500 companies	0.9	0.8	-0.1 pp
Women in Workforce (Median, %)	CECP companies	TBD**	TBD**	TBD**
	All other Fortune ® 500 companies	TBD**	TBD**	TBD**
Training Spending per Employee (Average, in US\$ Thousands)	CECP companies	TBD**	TBD**	TBD**
	All other Fortune ® 500 companies	TBD**	TBD**	TBD**
Lost Time Incident Rate per 100K Employees (Average, Ratio)	CECP companies	TBD**	TBD**	TBD**
	All other Fortune ® 500 companies	TBD**	TBD**	TBD**
				Favorable
Policies (Governance)				
Policies (Governance)		FY2016	FY2017	Delta ∆ in
Policies (Governance)		FY2016	FY2017	Delta ∆ in green
	CECP companies	FY2016 40.8	FY2017 43.7	100
	CECP companies All other Fortune ® 500 companies			green
CSR/Sustainability Committee (%)		40.8	43.7	green +2.8 pp
CSR/Sustainability Committee (%)	All other Fortune ® 500 companies	40.8 22.2	43.7 23.5	+2.8 pp +1.3 pp
CSR/Sustainability Committee (%) Women on Boards (Median, %)	All other Fortune ® 500 companies CECP companies	40.8 22.2 25.0	43.7 23.5 25.0	+2.8 pp +1.3 pp 0.0 pp
CSR/Sustainability Committee (%) Women on Boards (Median, %) Business Ethics Policy (%)	All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies	40.8 22.2 25.0 18.2	43.7 23.5 25.0 21.4	+2.8 pp +1.3 pp 0.0 pp +3.2 pp
CSR/Sustainability Committee (%) Women on Boards (Median, %)	All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies CECP companies	40.8 22.2 25.0 18.2 100.0	43.7 23.5 25.0 21.4 100.0	+2.8 pp +1.3 pp 0.0 pp +3.2 pp 0.0 pp
CSR/Sustainability Committee (%) Women on Boards (Median, %) Business Ethics Policy (%)	All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies	40.8 22.2 25.0 18.2 100.0	43.7 23.5 25.0 21.4 100.0	#2.8 pp +1.3 pp 0.0 pp +3.2 pp 0.0 pp 0.0 pp
CSR/Sustainability Committee (%) Women on Boards (Median, %) Business Ethics Policy (%) Social Supply Chain Risk Management (%)	All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies CECP companies CECP companies	40.8 22.2 25.0 18.2 100.0 100.0	43.7 23.5 25.0 21.4 100.0 100.0	#2.8 pp +1.3 pp 0.0 pp +3.2 pp 0.0 pp 0.0 pp +6.2 pp
CSR/Sustainability Committee (%) Women on Boards (Median, %) Business Ethics Policy (%)	All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies CECP companies All other Fortune ® 500 companies	40.8 22.2 25.0 18.2 100.0 100.0 86.2 65.8	43.7 23.5 25.0 21.4 100.0 100.0 92.3 69.7	#2.8 pp +1.3 pp 0.0 pp +3.2 pp 0.0 pp 0.0 pp 0.0 pp +6.2 pp +6.2 pp

Notes and Methodology:

*CECP companies in the Fortune @ 500 ranking for this particular metric.

**TBD indicates that the data will be available later in the year

"CECP companies" consist of companies affiliated with CECP as of May 2018. "All other Fortune ® 500 companies" consist of all other companies in the Fortune 500 ranking. Fortune magazine is a registered trademark of Time Inc. Monetary figures are measured in nominal US Dollars. Data is retrieved from CECP's Dataset and the Bloomberg database. Sample size ranges between 14 to 332, this variation is derived from differences in metrics data availability. Green growth rates indicate a favorable change. In limited cases, percentage point change replaces growth rate. Year-over-year calculations are based on a two-year matched- set data. "pp" corresponds to percentage point changes that evidence deltas between metrics reflecting percentages. Both CECP companies and All other Fortune ® 500 companies include companies from all nine industries from the Bloomberg Terminal, however, CECP companies have higher representation of Financials and Health Care companies. All other Fortune ® 500 companies have higher representation of Consumer Discretionary and Industrials companies