## Welcome!

AS YOU ARRIVE DISCUSS WITH OTHERS IN THE ROOM...

# What would make your CEO add resources to your department on the spot?

(think about metrics, stories, data, etc.)



# Leading With Your Key Metrics

**BREAKOUT SESSION** 

New York | May 23<sup>rd</sup> 2017 | 75 min

#### **Find a seat** SIT WITH PEOPLE YOU HAVEN'T MET YET

### Quickly introduce yourself to your table:

- Name
- Organization
- Role
- Live
- Born

#### **Discuss:**

What would make your CEO add resources to your department on the spot?

Share with the whole group

# What would make your CEO add resources to your department on the spot?

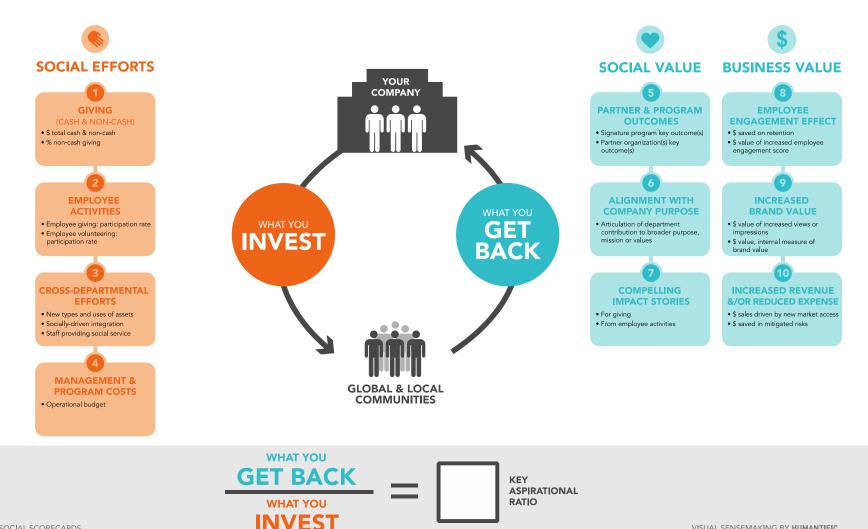
(think about metrics, stories, data, etc.)



# Provide you inputs for you to identify your next step towards better measurement.

As we work on things today, keep reflecting on your company. We will come back to that at the end.

#### **Measuring How Your Company Helps Create a Better World**



## **Invest or Get Back?**

#### A QUICK SHOW OF HANDS WITH COLORED PAPER

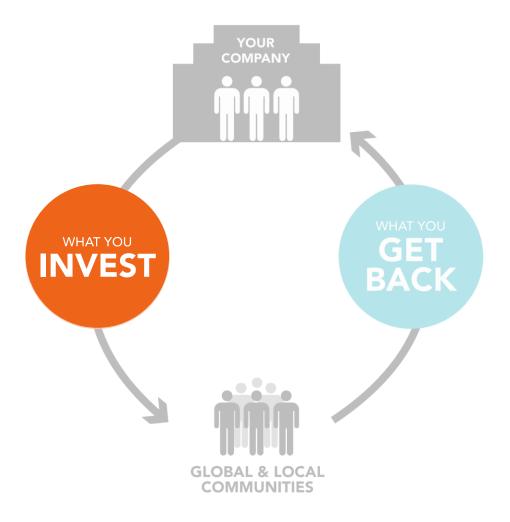
TO INDICATE WHICH INTERESTS YOU THE MOST



## **Invest** or Get Back?

#### A QUICK SHOW OF HANDS WITH COLORED PAPER

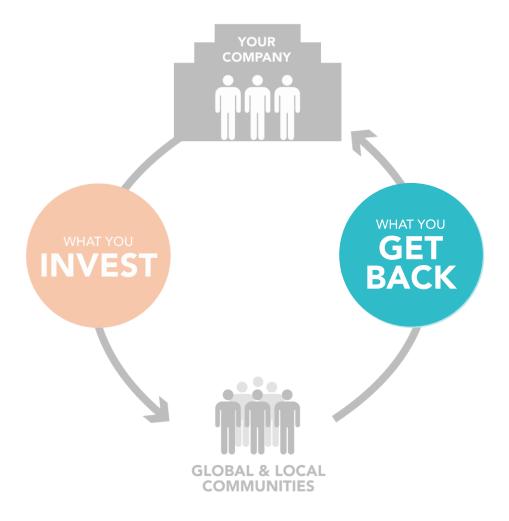
#### TO INDICATE WHICH INTERESTS YOU THE MOST



## **Invest or Get Back?**

#### A QUICK SHOW OF HANDS WITH COLORED PAPER

#### TO INDICATE WHICH INTERESTS YOU THE MOST



## **Our 5 Reporting Recommendations**

DOES YOUR COMPANY CURRENTLY DO THE FOLLOWING?

#### **VITAL FEW**

We focus on a vital few metrics which are key for our specific audience.

#### **VISIBLE VALUE**

We clearly show and communicate our impact on society and our business.

#### NO DUST

We report metrics that are frequently referenced and tied to compensation (don't sit unused).

#### **PEOPLE COUNT**

We go beyond the quantitative and share qualitative metrics of people's stories and impact.

#### **PURPOSEFUL PIGGY-BACK**

We connect to existing measurement efforts in the company.

## **Our 5 Reporting Recommendations**

TODAY WE ARE GOING TO FOCUS ON THE TOP TWO

#### **VITAL FEW**

We focus on a vital few metrics which are key for our specific audience.

#### **VISIBLE VALUE**

We clearly show and communicate our impact on society and our business.

#### NO DUST

We report metrics that are frequently referenced and tied to compensation (don't sit unused).

#### **PEOPLE COUNT**

We go beyond the quantitative and share qualitative metrics of people's stories and impact.

#### **PURPOSEFUL PIGGY-BACK**

*Ne* connect to existing measurement efforts in the company.

## **VITAL FEW**

WE FOCUS ON A VITAL FEW METRICS WHICH ARE KEY FOR OUR SPECIFIC AUDIENCE.

#### WHY

Those who don't think about your work as often as you do need concise reporting

#### PICTURE

What metric is at the top of the page for a 15 minute meeting on with your CEO

#### **IMPLEMENTATION CHALLENGE** (Don't have enough): **Barriers to collection**

• SOLUTION: 1 year vs. 5 year goals

#### **IMPLEMENTATION CHALLENGE** (Have too many): **Tough choices to find the most representative**

• **SOLUTION:** Use clues from related sources

## **VISIBLE VALUE**

WE CLEARLY SHOW AND COMMUNICATE OUR IMPACT ON SOCIETY AND OUR BUSINESS.

#### WHY

Presenting total spend alongside outcomes answers the question "what do we get out of this" before it's asked

#### PICTURE

Your CEO responding to a shareholder's critique of social investments

#### **IMPLEMENTATION CHALLENGE** (Don't have enough):

#### **Barriers of expertise and resources**

• SOLUTION: Leverage public frameworks

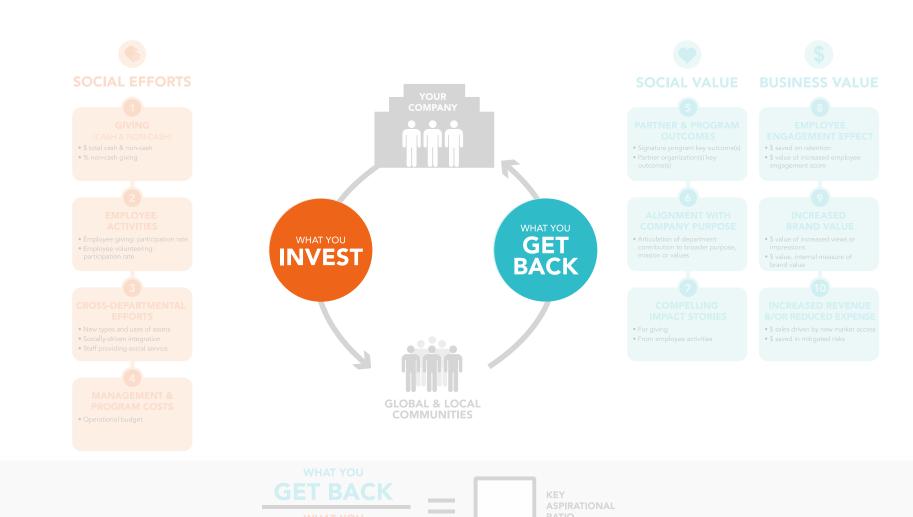
#### **IMPLEMENTATION CHALLENGE** (Have too many):

#### Tough choice to find the most compelling

• SOLUTION: Consider which is most tied to audience's top need

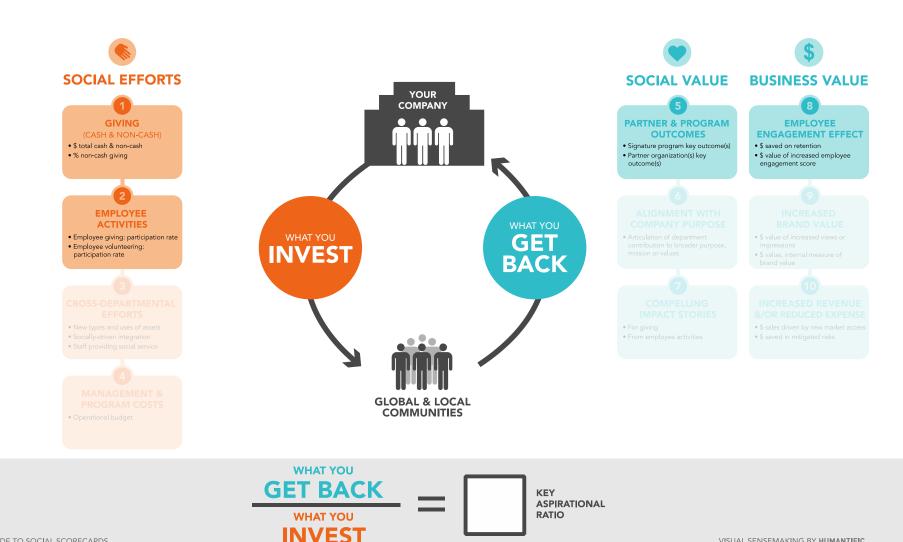
## Go to the side of the room you chose

#### EITHER INVEST OR GET BACK



## Select a metric to work on

ON BOTH SIDES THERE ARE TWO OPTIONS FOR METRICS...



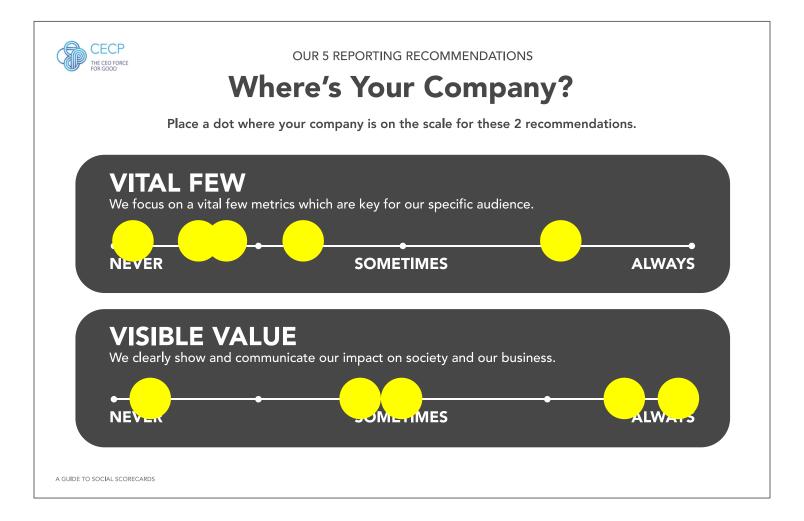
## Select a metric to work on

ON BOTH SIDES THERE ARE TWO OPTIONS FOR METRICS...



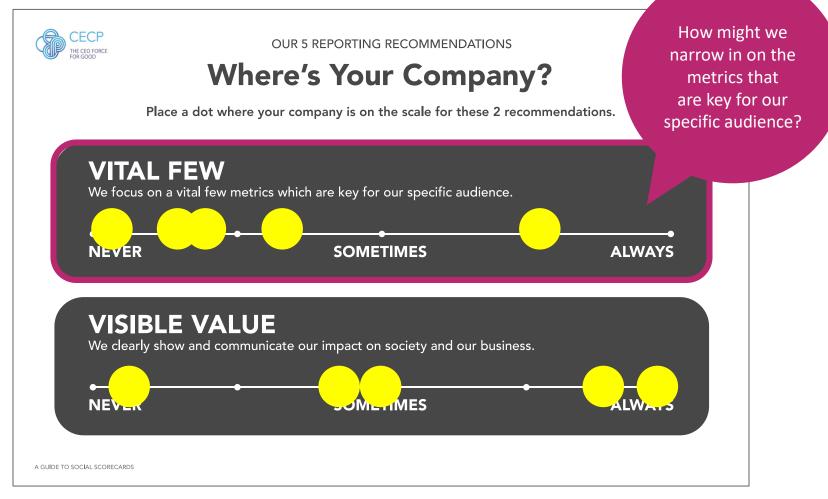
## Evaluate Your Company

#### WHERE DOES YOUR COMPANY SIT ON THE SCALE?



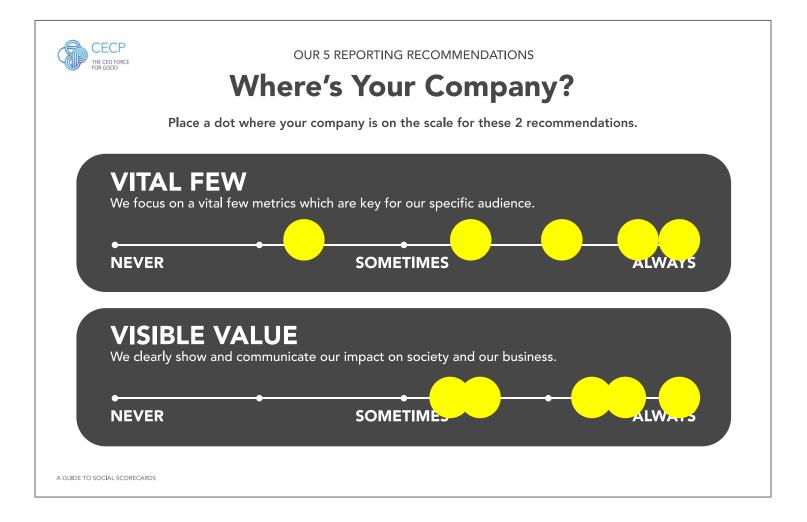
## Write Your Challenge

## BASED ON WHICH RECOMMENDATION THE GROUP STRUGGLES WITH THE MOST



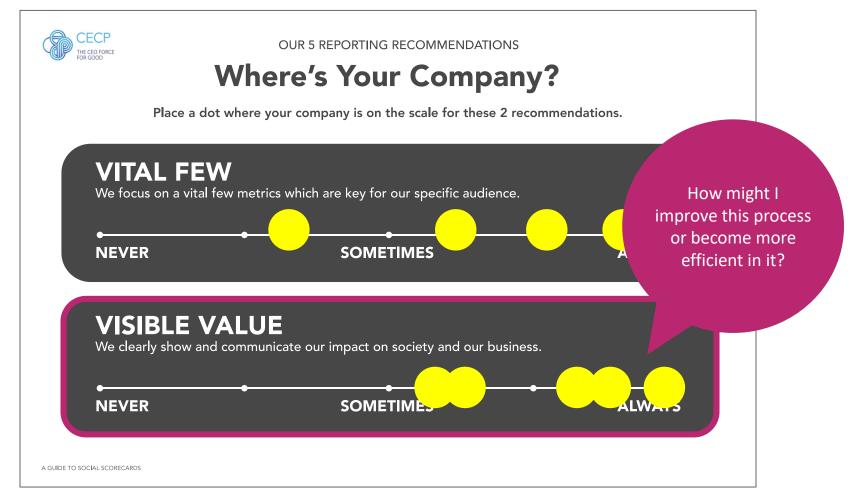
## Evaluate Your Company

#### WHERE DOES YOUR COMPANY SIT ON THE SCALE?



## Write Your Challenge

#### BASED ON WHICH RECOMMENDATION THE GROUP HAS BEST PRACTICES TO SHARE



# Brainstorm solutions to your challenge

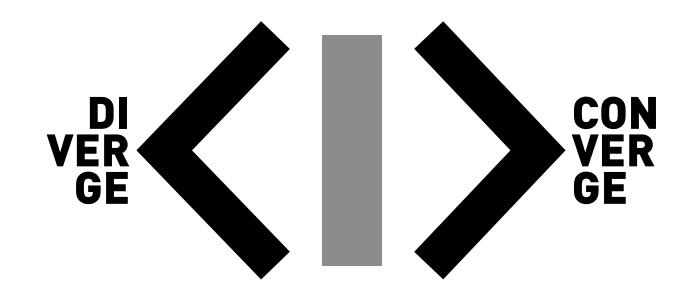
#### This is an open exercise, that means...

No judgement placed on people's answers, anything goes, it's free flowing and people should build off on other's ideas,...

#### Keep it concise!

Focus your points. Avoid long stories.

## **Brainstorming Guidelines**



#### GENERATE

No Logic No Judgment Open Quantity Child Free Flow

#### DEFER JUDGMENT

Withholding judgment allows for open divergent thinking to flourish.

#### **EVALUATE**

Logic Judgment Close Quality Adult Discipline Filter

## Select the top 2 or 3 ideas

Put on the hat of your CEO...

What would make your CEO add resources to your department on the spot?

What would have the biggest impact on our business?

## **Teams Quickly Share...**

# What would make your CEO add resources to your department on the spot?

(think about metrics, stories, data, etc.)

Keep your company in mind... what would make most sense for you...?

## **Reflect Individually**

FILL OUT A POSTCARD

# Which would have the highest impact in your company & what is your next step?

(next action when you leave this room)

## **Reflect Individually**

FILL OUT A POSTCARD

Which would have the highest impact in your company & what is your next step?

WHAT WILL YOU DO?

HOW WILL YOU DO IT?

BY WHEN?

# THANK YOU